Keynote Speaker on Friday, March 20, 7 p.m., FedEx Global Education Center Marc Bousquet, author of *How The University Works: Higher Education and the Low-Wage Nation* (free and open to the public).

Writes Thomas Benton in the *Chronicle of Higher Education*:

"Marc Bousquet's *How the University Works* should be required reading for anyone with an interest in the future of higher education, including administrators, faculty members, graduate students, and — even more significantly — undergraduates and their parents.

Published this year by New York University Press, the book confirms one's darkest fears, but it also offers some hope. On his Web site, Bousquet, who is also a Brainstorm blogger for *The Chronicle*, sketches the culture of academe a generation from now, based on current trends — and it's not a pretty picture for most professors and students:

* More than 80 percent of the "faculty" will be adjuncts; upper-division undergraduates will do much of the teaching of lower-division students.
* Tenure and curriculum will be the privilege of administrators.
* At most institutions, whole fields of the liberal arts — philosophy, history, music, literature — will no longer be represented by departments.
* Basketball coaches will earn as much as $10-million a year, while "part-timers" teaching eight classes a year will earn less than the minimum wage.
* While 10 percent of undergraduates will not work at all, the remaining 90 percent will pursue degrees while working 40 hours a week serving lattes to the nonworking students, correcting their papers, and doing their laundry and nails."